Investor Presentation

September 2025

Katie Brine – Vice President, Investor Relations, Treasury & Pensions

Email: investor.relations@empireco.ca



Disclaimers

Forward-Looking Information

This presentation contains forward-looking statements which are presented for the purpose of assisting the reader to contextualize the Company's financial position and understand management's expectations regarding the Company's strategic priorities, objectives and plans. These forward-looking statements may not be appropriate for other purposes. Forward-looking statements are identified by words or phrases such as "anticipates", "expects", "believes", "estimates", "intends", "could", "may", "plans", "projects", "will", "would", "foresees" and other similar expressions or the negative of these terms.

These forward-looking statements include, but are not limited to, the following items:

- The Company's aim to increase total adjusted EPS through net earnings growth and share repurchases, as well as its intention to continue improving sales, gross margin (excluding fuel) and adjusted EBITDA margin, all of which could be impacted by several factors including a prolonged unfavourable macro-economic environment and unforeseen business challenges, as well as the factors identified in the "Risk Management" section of the fiscal 2025 annual MD&A;
- · The Company's plans to further grow and enhance the Own Brands portfolio, which may be impacted by future operating costs and customer response;
- The Company's plan to invest \$850 million capital in its network in fiscal 2026, including new store expansions and renovations and renovate approximately 20% to 25% of the network, which started in fiscal 2024 and continues through fiscal 2026 may be impacted by cost of materials, availability of contractors, operating results, and other macro-economic impacts;
- The Company's expectation that it will successfully implement the national instance of SAP S/4HANA Enterprise Resource Planning ("ERP") platform, which may be impacted by risks relating to implementation resources and timelines, complexity of integration and data conversion and evolving technology requirements;
- The Company's expectation that it will meet targeted store growth of FreshCo, which may be impacted by customer response, availability of contractors, operating results, and other macro-economic impacts;
- The Company's expectation that it will continue its e-commerce expansion with Voilà and that actions are expected to have a positive impact on Voilà's financial performance in fiscal 2026 and its ability to gain access to a larger segment of the grocery e-commerce market, which may be impacted by future operating and capital costs, customer response and the performance of its technology provider, Ocado Group plc ("Ocado");
- The Company's expectation that the Scene+ program will accelerate engagement by focusing on scaling personalization, which may be impacted by customer response, Scene+ app usage and the pace at which personalized offers are rolled out;
- The Company's expectation that it will continue to focus on driving efficiency and cost effectiveness initiatives including the ability to successfully pursue other e-commerce cost saving initiatives which could be impacted by supplier relationships, labour relations, successfully implementing operational efficiencies and other macro-economic impacts;
- The Company's expectation that Other income plus Share of earnings from investments, at equity will in aggregate, be in a range of \$120 million to \$140 million in fiscal 2026, which assumes completion of pending real estate transactions by the Company and Share of earnings from investments, at equity being consistent with historical values adjusted for significant transactions and may be impacted by the timing and terms of completion of real estate:
- The Company's expectations regarding the amount and timing of costs relating to the completion of the future CFC, which may be impacted by supply of materials and equipment, construction schedules and capacity of construction contractors;
- The Company's expectation regarding its ability to ensure competitive pricing for customers and pursue long-term growth, which may be impacted by supplier relationships and negotiations and the macro-economic environment;
- The Company's expectation and uncertainty that future imposition of tariffs by the United States and the risk of potential retaliatory tariffs by the Canadian government could create volatility in the Canadian economy, including higher future costs for importing goods potentially contributing to higher inflation if increased costs are passed to Canadian consumers, which may be impacted by the length of time tariffs are imposed, the extent of counter measures imposed by other countries, the changes in consumer behaviour, and the extent of the impacts on the supply chain; and
- The Company's plans to purchase for cancellation Class A shares under the NCIB, which may be impacted by market and macro-economic conditions, availability of sellers, changes in laws and regulations, and operating results.

Non-GAAP Financial Measures & Financial Metrics

There are measures and metrics included in this investor presentation that do not have a standardized meaning under generally accepted accounting principles ("GAAP") and therefore may not be comparable to similarly titled measures and metrics presented by other publicly traded companies. The Company includes these measures and metrics because it believes certain investors use these measures and metrics as a means of assessing financial performance.

In addition, management adjusts measures and metrics, including operating income, EBITDA and net earnings in an effort to provide investors and analysts with a more comparable year-over-year performance metric than the basic measure by excluding certain items. These items may impact the analysis of trends in performance and affect the comparability of the Company's core financial results. By excluding these items, management is not implying they are non-recurring.



Empire Company is *uniquely* positioned to capture the Omni-Channel future of grocery

Retail Network Assets Connected by the Scene+ Loyalty Program Full Service(1) **Discount Related Business E-Commerce** Sobeys voilà SAFEWAY () Lawtons **FRESHCO** THRIFTY Rachelle **FOODS** CHAL®! **FastFuel** Bery 🔊 **FRESHCO Partnerships** SAFEWAY SLIQUOR FOODLAND **UBER** Jobeys LIQUOR **FOODS** Voisin Needs instacart *

Supported by Real Estate Assets:



Equity ownership in Crombie REIT (CRR-UN) at 41.5%



Equity ownership in the Genstar group of companies ranging from 37.1% to 49.0%



Empire Company: Serving Canadians for over 115 years through its Food Retailing and Real Estate Businesses

1,600+

Operating in all 10 provinces across a number of banners



\$30B+

Annual Sales

Intention to operate 4 CFCs across Canada to support online grocery delivery (3 active CFCs currently)

CFCs to support

Voilà

29

Distribution Centres

Strategically positioned to service our national store network, including 3 fully automated facilities

51%
Interest in Longo's

100% Interest in Farm Boy 41.5%

Interest in Crombie REIT



Quick Facts - EMP.A(1)

Share price (C\$)	\$ 51.89
52-Week Low-High	\$38.15-\$58.32
30-day Average daily trading volume	328,119
Shares outstanding (diluted) (2)	233.4M
Market Capitalization (C\$)	\$12,111M
Quarterly dividend ⁽²⁾	\$0.22

⁽¹⁾ As of September 9, 2025, unless otherwise noted.

Share Price Performance (May 1, 2017 to September 9, 2025)

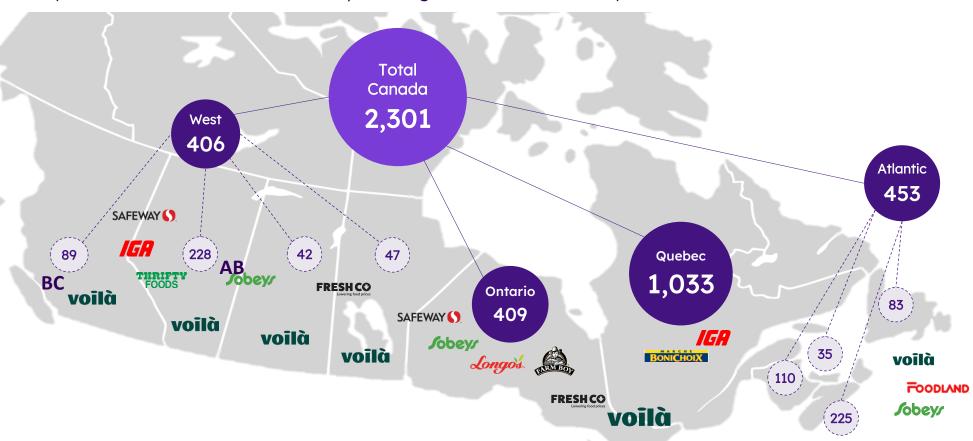




⁽²⁾ As of Q1 fiscal 2026 (August 2, 2025)

One of Two Players with National Scale in Grocery

National scale and presence, operating over **2,300** stores (including more than **350** retail fuel locations) in all **10** provinces, with **98** stores currently offering Voilà Curbside Pickup.



Canadian Population by Province (Growth⁽¹⁾ 2018–2024):

- British Columbia:
 5,719,594 (+13.2%)
- Alberta:
 4,931,601 (+14.4%)
- Saskatchewan + Manitoba: 1,246,691 (+7.5 %) + 1,499,981 (+10.5%)
- Ontario: 16,171,802 (+12.2%)
- Quebec: 9,100,249 (+8.1%)
- Atlantic Canada: 2,662,238 (+9.9%)
- (1) Compound Annual Growth Rate





Strong Financial Performance

Sales CAGR⁽¹⁾

3.7%

(\$ in billions)

Adjusted EBITDA CAGR⁽¹⁾⁽²⁾⁽⁴⁾

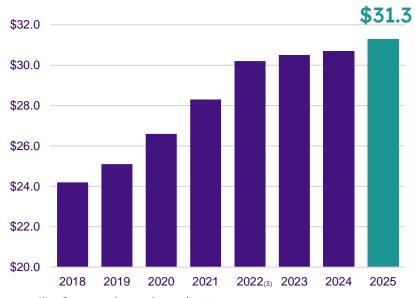
13.2%

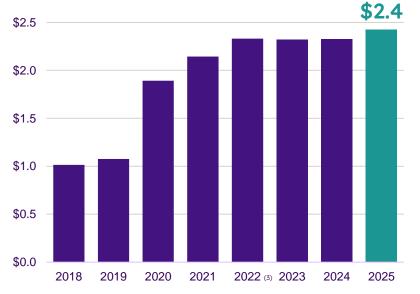
(\$ in billions)

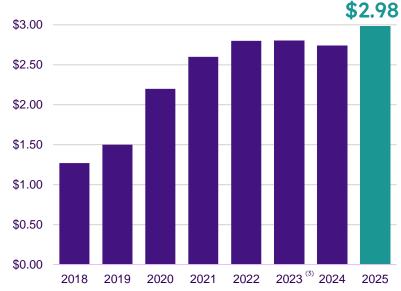
Adjusted EPS CAGR⁽¹⁾⁽²⁾⁽⁴⁾

13.0%

(\$ per share)







- (1) Compound annual growth rate.
- (2) Effective fiscal 2020, Empire adopted IFRS 16 "Leases".
- (3) F2022 included a 53rd week of operations.
- (4) See section titled "Non-GAAP Financial Measures & Financial Metrics" in the Company's MD&A for each of the relevant periods.



Empire Company — A Compelling Investment Opportunity

#2 in Grocery Market Share	Leveraging national retail network to deliver outsized growth and attractive financial performance amid solid population growth trends.
Long-Term Financial Framework	Long-term financial framework to achieve 8%-11% EPS growth, by focusing on priorities such as: • Continued Focus on the Store • Enhanced Focus on Digital and Data • Efficiency and Cost Optimization
Positioned for Success	Many initiatives, including Scene+, E-Commerce (including Voilà) and cost savings/efficiency initiatives will setup EMP.A for success.
Balanced Capital Allocation Strategy	Capital allocation strategy is well-balanced to support investment/growth and shareholder returns.
Solid Balance Sheet	Investment grade rating and solid balance sheet to support growth initiatives.
Significant Valuation Upside	With a long-term EPS growth profile in line with peers (8-11%), Empire shares currently trade at a lower valuation.





Long-Term Financial Framework

8% to 11%

Long Term Average Adjusted EPS Growth

Driven by our intention to improve Sales, Gross Margin (excluding fuel), and adjusted EBITDA margin

Continued Focus on Stores

We intend to invest capital in our store network and we are on track with our plan to renovate approximately 20% to 25% of our network which started in fiscal 2024 and continues through fiscal 2026. This capital investment includes important sustainability initiatives such as refrigeration system upgrades and other energy efficiency initiatives.

Enhanced Focus on Digital and Data

Our focus on digital and data will include continued ecommerce expansion, personalization and loyalty through Scene+, improved space productivity and the continued improvement of promotional optimization.

We are currently implementing a significant transformation of our core business systems by migrating the legacy ERP system to a modern national SAP S/4HANA platform.

Efficiency and Cost Optimization

We will continue to focus on driving efficiency and cost effectiveness through initiatives related to sourcing of goods not for resale, supply chain productivity, and the organizational structure. We have implemented several cost savings initiatives in the Voilà business, including pausing the opening of our fourth CFC and ending our mutual exclusivity with Ocado and continue to pursue other cost saving initiatives.



Continued Share Repurchases



Continued Focus on Stores

Discount Expansion



Continue to pursue expansion by market

West:

- 51 new FreshCo stores since F18
- Expect to open an additional 4 stores in F2026.

Ontario:

- >100 FreshCo locations
- Additional opportunities in Canada's largest province

Own Brands

1,250+ new private label SKUs since F20

- Own Brands sales growth of ~35%⁽¹⁾ since F20
- ~600 new SKUs planned from F24 to F26



Space Productivity



Improve store layouts, optimize category/product adjacencies, tailoring assortment

BETTER DATA

STORE FOCUSED SALES/SQ.FT.

Customer-Centric
SHELF PRODUCTIVITYENABLER

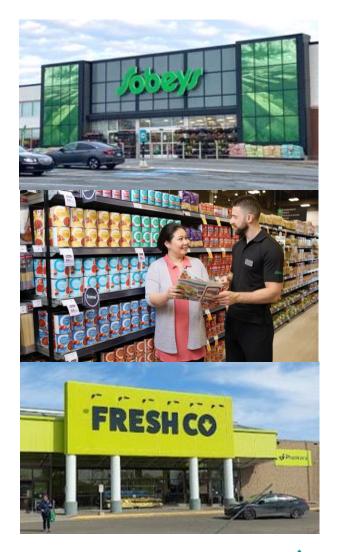
Better Planograms

Renovations



20%-25% of network over between F24 and F26

- Sales and margin uplift
- Enhanced store productivity
- Store department optimization





Enhanced Focus on Digital and Data



A differentiated national loyalty platform - driving incremental sales and earnings



Co-owner



Differentiated Experience



Personalization at Scale



Connected Banners to Drive Omni-Channel Strategy



Drive Incrementality



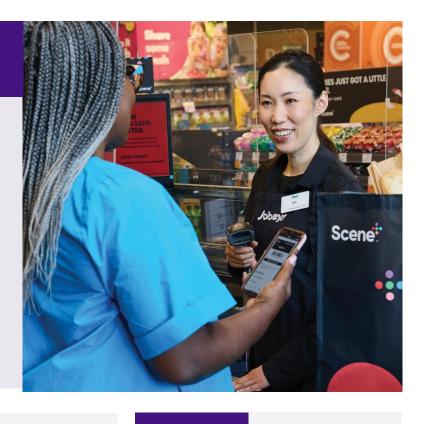
New Customer Acquisitions



Data Ownership to Drive Insights



Enhanced Customer Loyalty



>15M Members

Scene+ now has over 15 million members



Over 5 million new members have joined since Scene+ launched at Empire

55%+
Higher Spend

Scene+ members spend 55%+ more than nonmembers

>2,000Card Swipes

There are over 2,000 Scene+ card swipes every minute



Enhanced Focus on Digital and Data

E-Commerce

voilà

Key Areas of Focus



Superior In-Stock Position Extremely low substitution rate, **Differentiated Freshness**



Ongoing Innovation Ocado Re:Imagined



Best-in-Class Delivery Experience

White glove delivery



Loyalty & Personalization Increased engagement



Substantial Assortment 39K SKUs at mature CFCs



Omni-Channel Focus Voilà AOV is ~3.8x in-store AOV Omni AOV(1)(2) > Voilà AOV



***instacart** Uber Eats

Announced partnerships in Q2 F24:

- · October 24, 2024 Launched in Ontario
- December 5, 2024 Expanded to Western Canada
- March 11, 2025 Expanded to Quebec and Atlantic Canada
- Grocery rollout completed based on serviceable locations.

Banners covered:











SAFEWAY ()

Target: 95%

Weekly on-time delivery score

ABOVE TARGET



Fulfillment rate



70 **NPS**

Target:

Net Promoter Score (NPS) - industry bestin-class

ABOVE TARGET





⁽¹⁾ AOV is average order value.

Omni AOV refers to customers who shop both through Voilà and in-store.

Efficiency and Cost Optimization

Strategic Sourcing



Drive efficiency and cost effectiveness through various initiatives within goods not for resale, consisting of:

- Transportation
- Construction
- Store Services and Maintenance
- Marketing
- Information Technology

Supply Chain



- Drive supply chain productivity and cost effectiveness
- Focus on processes/technology to improve cost to serve and improve resiliency
- Continue to expand automation capabilities
- Enabler for outstanding store service, profitability and sustainable growth

Organization / Other



- Turnaround Era (F18 F23):
 Transitioned from a regional to national organizational structure
- F24: Implemented strategies to optimize our organization, improve efficiencies and reduce costs, including changes to the leadership team and organizational structure.
- F25: Pursued cost savings in the Voilà business by pausing the opening of our fourth CFC and ending our mutual exclusivity with Ocado, amongst other initiatives.
- F26: Migrating legacy ERP system to a modern national SAP S/4HANA platform aimed at streamlining financial reporting, procurement and supply chain operations.

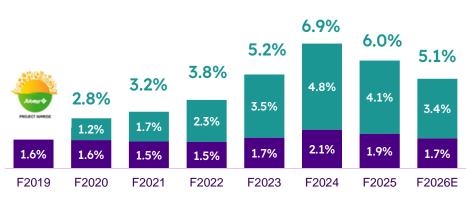


Disciplined and Balanced Capital Allocation

Significant Shareholder Return and Growing



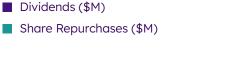
Repurchases (% of Market Capitalization)



Return of Capital (Dividends + NCIB)

As a percentage of Market Capitalization:

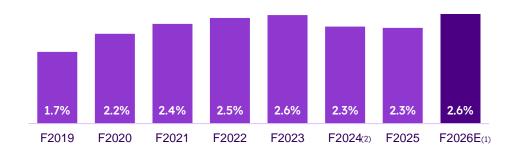
Empire will return ~5.0% to shareholders in F26 vs. grocery peers at ~4.0%.





Capital Intensity

CapEx (% of Sales)



⁽¹⁾ F2026E data is based on management's expectations regarding dividends paid, share repurchases and capital expenditures, in addition to FactSet consensus estimates for F2026E sales (capital intensity). Market capitalization reflects EMP.A's closing share price on September 9, 2025.

(2) F2024 CapEx excludes the land parcel acquisition cost completed in Q4/F24.

M&A Execution*



F2019

(26 stores acquired)

One of the fastest growing and successful food retailers based in Ontario. Opened an additional 25 stores since acquisition.



F2019

(3 stores acquired)

An Asian food retailer with a strong presence in Quebec. Opened an additional store in F24.



F2021

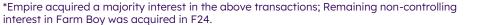
(36 stores acquired)

A family-run supermarket chain serving Southern Ontario. Now at 42 stores, with strong growth plans.

RICARDO

F2022

An integrated and complementary food media company with a strong emphasis in Quebec, but with a national presence as well.





ESG¹ Goals: Steady and tangible progress

Planet



We're reducing our impacts and taking action on climate change to do OurPart[™] to protect our planet for future generations.

Products



delivering sustainable and ethical product choices for our customers.

People



We're focused on growing and empowering a diverse, equitable and inclusive workforce to enable our customers and communities to thrive.

FOOD WASTE

~30M lbs of surplus food donated, gaining recognition from Second Harvest as Canada's Top Food Rescue Partner for the third consecutive year



CLIMATE ACTION

30.1%

reduction in Scope 1 and 2 targets compared to 2019 baseline

CLIMATE ACTION

Our goal is that 64% of suppliers (by spend) set science-based taraets on their Scope 1 and 2 emissions by the end of calendar year 2027. We are over half-way to our target

PLASTICS & PACKAGING

13%

Achieved a 13% average conversion from single-use plastic to reusable containers through our pilot with Friendlier in Farm Boy's Southwestern Ontario stores



ETHICAL & SUSTAINABLE SOURCING

99%

of Own Brands seafood (by weight) is certified sustainable or recommended

DIVERSITY, EQUITY & INCLUSION

of Directors and above set DE&I performance and accountability goals

ETHICAL & SUSTAINABLE SOURCING

90%

of palm oil in Own Brands products is certified sustainable by physical trace and credits (RSPO-certified).

SUPPLIER COLLABORATION

TARGETS

supported in fiscal 2024 (across Canada, excluding Quebec).

Over

products from local

suppliers and producers.

DIVERSITY, EQUITY & INCLUSION

Completed verification for the Partnership Accreditation for Indigenous Relations.

DIVERSITY, EQUITY & INCLUSION

38% representation of women at the senior leadership level.

COMMUNITY INVESTMENT

~\$25M

donated to support healthy bodies and minds in our communities (~\$7M in corporate donations and ~\$18M raised)



Summary of Financial Results

	Fiscal Year								
			2019 2020		2021 2022		2024	2025	
	52 weeks	52 weeks	52 weeks	52 weeks	53 weeks	52 weeks	52 weeks	52 weeks	
	5-May-18	4-May-19 ⁽¹⁾	2-May-20 ⁽²⁾	1-May-21	7-May-22	6-May-23	4-May-24	3-May-25	
Sales	\$24,215	\$25,142	\$26,588	\$28,268	\$30,162	\$30,478	\$30,733	\$31,277	
Same-store sales growth (%) - food (3)	0.5%	2.7%	5.7%	5.6%	(2.1%)	1.5%	2.0%	2.3%	
Gross profit ⁽³⁾	\$5,901	\$6,084	\$6,633	\$7,199	\$7,660	\$7,793	\$8,071	\$8,382	
Gross margin ⁽³⁾	24.4%	24.2%	24.9%	25.5%	25.4%	25.6%	26.3%	26.8%	
Adjusted EBITDA ⁽³⁾	\$1,015	\$1,076	\$1,892	\$2,144	\$2,331	\$2,322	\$2,327	\$2,423	
Adjusted EBITDA margin ⁽³⁾	4.2%	4.3%	7.1%	7.6%	7.7%	7.6%	7.6%	7.7%	
Net Earnings	\$160	\$387	\$584	\$702	\$746	\$686	\$726	\$700	
Adjusted Net Earnings ⁽³⁾	\$344	\$410	\$597	\$702	\$746	\$727	\$681	\$711	
Earnings per share	\$0.59	\$1.42	\$2.15	\$2.60	\$2.80	\$2.64	\$2.92	\$2.93	
Adjusted earnings per share ⁽³⁾	\$1.27	\$1.50	\$2.20	\$2.60	\$2.80	\$2.80	\$2.74	\$2.98	
Free cash flow ⁽³⁾⁽⁴⁾	\$809	\$541	\$1,131	\$745	\$811	\$192	\$730	\$728	
Capital expenditures	\$288	\$435	\$575	\$679	\$767	\$797	\$831	\$721	
Dividends per share	\$0.42	\$0.44	\$0.48	\$0.52	\$0.60	\$0.66	\$0.73	\$0.80	
Share price	\$25.01	\$29.94	\$31.01	\$38.66	\$42.05	\$35.14	\$32.40	\$50.95	

Note: Please see Appendix D for Empire's 12-Quarter Review



⁽¹⁾ Empire's results for fiscal year ended May 4, 2019 include 21 weeks of Farm Boy operations.

⁽²⁾ Certain financial metrics were impacted by the implementation of IFRS 16 in the fiscal year ended May 2, 2020.

⁽³⁾ See section titled "Non-GAAP Financial Measures & Financial Metrics" in the Company's MD&A for each of the relevant periods.

⁽⁴⁾ The Company revised the definition of free cash flow in Q4 F19. F2018 free cash flow in the chart above has been restated to reflect the new definition.

Appendices



Appendix A: A Review of Turnaround Initiatives

Project Sunrise



Financial Targets

>\$550M

Cost Savings



Initiatives

- Organization realignment to a true national structure
- Driving operational efficiencies across the board
- Optimizing cost of goods sold to drive gross margin enhancements

Project Horizon



Financial Targets

\$500M

Incremental annualized EBITDA



ACHIEVED

50 bps⁽¹⁾

Of EBITDA margin improvement



ACHIEVED

~13%

EPS CAGR



ACHIEVED

Initiatives

- **Growth in market share** through purposeful initiatives
- Further build on margin and cost discipline



Appendix B: Scene+ Reward Categories



Grocery, Liquor, **Pharmacy**













voilà



Tradition



Rachelle Béry 🔊



Lawtons



CHALO! FRESHCO







Banking

Scotiabank



Entertainment

@

CINEPLEX

R E C

ROOM

PLAYDIUM







Travel



Shopping

Gift cards (redeem only)









Shop Online (Earn only)

Rakuten

PLUS many more...



Dining











HARVEY'S







Appendix C: E-Commerce Timeline

January 2018

Sobeys signs agreement with Ocado to bring world's leading online grocery delivery solution to Canada.



F2019

November 2021

E-commerce option available for customers in every province.



F2022

March 2022

Voilà par IGA launches for Quebec customers. (CFC #2)





May 2024

Paused opening of 4th CFC in Vancouver and ended mutual exclusivity with Ocado (slightly earlier than anticipated).

F2021

June 2020

Voilà by Sobeys launches for GTA customers. (CFC #1)





F2024

June 2023

Calgary CFC began deliveries servicing the majority of Alberta.



F2025

October 2024

Announced partnerships with Instacart and Uber Eats

- October 24, 2024 Launched in Ontario
- December 5, 2024 Expanded to Western Canada
- March 11, 2025 Expanded to Quebec and Atlantic Canada
- Grocery rollout completed based on serviceable locations.



Appendix D: Financial Results – 12 Quarter Review

	Fiscal 2023			Fiscal 2024			Fiscal 2025				Fiscal 2026	
	Q2 F23 Nov 5 2022	Q3 F23 Feb 4 2023	Q4 F23 May 6 2023	Q1 F24 Aug 5 2023	Q2 F24 Nov 4 2023	Q3 F24 Feb 3 2024	Q4 F24 May 4 2024	Q1 F25 Aug 3 2024	Q2 F25 Nov 2 2024	Q3 F25 Feb 1 2025	Q4 F25 May 3 2025	Q1 F26 Aug 2 2025
Sales	\$7,643	\$7,489	\$7,408	\$8,076	\$7,751	\$7,494	\$7,412	\$8,137	\$7,778	\$7,725	\$7,637	\$8,258
Same-store sales growth (%) - food ⁽²⁾	3.1%	0.1%	2.6%	4.1%	2.0%	1.9%	0.2%	1.0%	1.8%	2.6%	3.8%	1.9%
Gross profit ⁽²⁾	\$1,955	\$1,901	\$1,959	\$2,075	\$2,004	\$1,987	\$2,006	\$2,126	\$2,064	\$2,083	\$2,109	\$2,235
Gross margin ⁽²⁾	25.6%	25.4%	26.4%	25.7%	25.8%	26.5%	27.1%	26.1%	26.5%	27.0%	27.6%	27.1%
Other income	\$8	\$8	\$40	\$113 ⁽³⁾	\$44	\$9	\$13	\$42	\$18	\$4	\$26	\$16
Share of earnings from investments, at equity	\$39	\$18	\$17	\$10	\$14	\$15	\$13	\$16	\$31	\$10	\$11	\$17
Adjusted EBITDA ⁽²⁾	\$584	\$545	\$599	\$641	\$577	\$547	\$563	\$659	\$601	\$565	\$599	\$671
Adjusted EBITDA margin ⁽²⁾	7.6%	7.3%	8.1%	7.9%	7.4%	7.3%	7.6%	8.1%	7.7%	7.3%	7.8%	8.1%
Net Earnings	\$190	\$126	\$183	\$261	\$181	\$134	\$149	\$208	\$173	\$146	\$173	\$212
Adjusted Net Earnings ⁽²⁾	\$190	\$165	\$185	\$196	\$178	\$153	\$154	\$219	\$173	\$146	\$173	\$212
EPS	\$0.73	\$0.49	\$0.72	\$1.03	\$0.72	\$0.54	\$0.61	\$0.86	\$0.73	\$0.62	\$0.74	\$0.91
Adjusted EPS ⁽²⁾	\$0.73	\$0.64	\$0.72	\$0.78	\$0.71	\$0.62	\$0.63	\$0.90	\$0.73	\$0.62	\$0.74	\$0.91
Free cash flow ⁽²⁾	(\$127)	\$78	\$209	\$340	(\$62)	\$349	\$105	\$186	\$76	\$148	\$318	\$63
Capital expenditures	\$255	\$143	\$243	\$124	\$135	\$156	\$416	\$152	\$149	\$188	\$233	\$138
Dividend per share	\$0.1650	\$0.1650	\$0.1650	\$0.1825	\$0.1825	\$0.1825	\$0.1825	\$0.20	\$0.20	\$0.20	\$0.20	\$0.22
Share price - end of period	\$34.76	\$37.15	\$35.14	\$35.00	\$39.66	\$34.15	\$32.40	\$36.66	\$39.98	\$42.74	\$50.95	\$54.50

⁽¹⁾ Q4 F22 included a 14th week and 53rd week of operations, respectively.



⁽²⁾ See section titled "Non-GAAP Financial Measures & Financial Metrics" in the Company's MD&A for each of the relevant periods.

⁽³⁾ Includes gain of \$91M associated with the Western Canada fuel sale in Q1 F24

Executive Leadership Team





Pierre St-Laurent
Chief Operating Officer



Costa Pefanis
Chief Financial Officer



Sandra Sanderson
Chief Marketing Officer



Doug Nathanson

Chief Development

Officer & General Counsel



Julia Knox
Chief Technology and
Analytics Officer



Sandra Pasquini Chief Human Resources Officer

